



How DC Funds Its Public Schools

By Qubilah Huddleston

Well and equitably funded public schools can offer small student-to-teacher ratios, attract and retain high-quality teachers, and provide a range of supportive services from nurses to librarians. All families should have access to high-quality education but because of longstanding systemic barriers, DC's Black and brown students face deep and persistent disparities in childhood development and educational outcomes. While DC schools have made some progress in closing these disparities in recent years, the instability and loss caused by the pandemic only exacerbated preexisting inequities. By directing adequate resources to schools and implementing sound budgeting practices, the District can help ensure that all students have what they need to succeed.

This guide to public school funding in DC explains how the District funds its traditional and public charter school districts, or local education agencies (LEAs), as well as how LEAs allocate funding to individual schools within their systems. Residents' experiences can help inform policymakers' school funding decisions. Look for the megaphone icon located throughout the guide for opportunities to use your voice to influence how DC policymakers and top education officials fund public schools.

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Where Does Funding For Schools Come From?

In DC, traditional public schools and public charter schools are funded through a combination of local, federal, private, grant, and other funding (*Figures 1 and 2*). In both sectors, more than 80 percent of the budget comes from local revenue sources such as taxes on personal income, business income, and property.

FIGURE 1.

DC Public Charter Schools Fiscal Year 2021 Revenue

Funding Source, as a Percentage of PCS Gross Budget

Local Federal Grants and Contributions Other

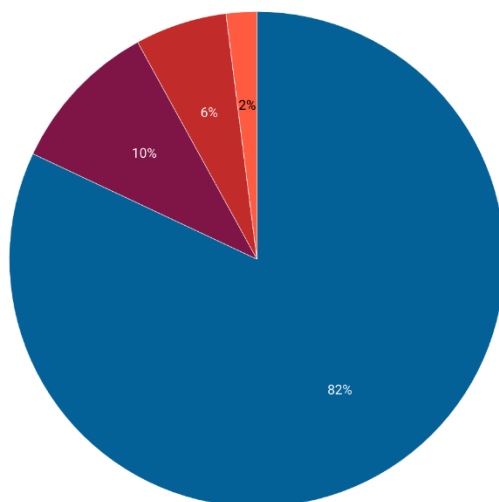


Chart: DCFPI • Created with Datawrapper

FIGURE 2.

DCPS Fiscal Year 2021 Approved Budget

Funding Source, as a Percentage of DCPS Gross Budget

Local Intra-District Federal

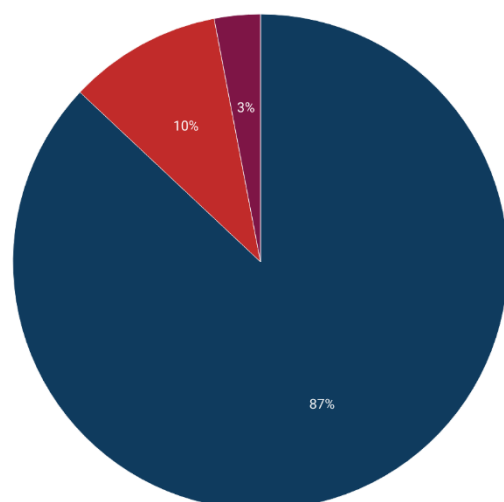


Chart: DCFPI • Created with Datawrapper

In most states, state and local governments share the responsibility for funding public school districts. State governments raise revenue for districts through state taxes, while most local governments raise revenue for schools primarily through property taxes. Often states provide a funding formula that ensures adequate funding per student no matter where they live, by adding onto, matching, or standardizing local funding of schools. The District differs from other states because its government carries out the functions of both a city and state and manages all the revenue streams that are drawn upon for the Uniform Per Student Funding Formula (UPSFF) that funds DC Public Schools (DCPS) and public charter LEAs (*See section on the Uniform Per Student Funding Formula*).

The Every Student Succeeds Act (ESSA), the federal law that governs kindergarten through 12th grade (K-12) public education policy in the US, provides the majority of federal funding to DCPS and public charter LEAs. ESSA provides grants to help state education agencies, such as DC's Office of the State Superintendent of Education (OSSE), and LEAs to fund initiatives designed to support student achievement. Some of these programs target money to students from families with low incomes while other programs support professional development for school staff, services for English Language Learners (ELL), and out-of-school time enrichment. The federal government also provides funds to OSSE to support and protect the educational rights of students with disabilities and students experiencing homelessness. The federal government also typically provides temporary funding to states and localities during sharp economic downturns to help offset plummeting revenues, better ensuring that all students can continue to receive a decent public education during hard economic times.

Importantly, the federal government sets the rules for these programs and determines the appropriate funding levels. Neither the Mayor nor the DC Council have authority over these funds.

What About Federal COVID-19 Recovery Dollars?

The US Department of Education provided an unprecedented level of federal investment in public education to assist states and LEAs in helping schools reopen safely and help students recover from the pandemic. The District has received more than \$600 million in three federal Elementary and Secondary School Emergency Relief grants (ESSER I, II, and III). School closures and other disruptive changes contributed to [declines in reading and math scores](#), both nationally and locally. This "learning loss" has exacerbated the longstanding and unacceptable racial and income-based inequities in student outcomes, academic and otherwise. With [Black and Latinx households bearing the brunt of COVID cases and deaths in DC](#), schools will continue to face even more challenges in narrowing learning and opportunity gaps.

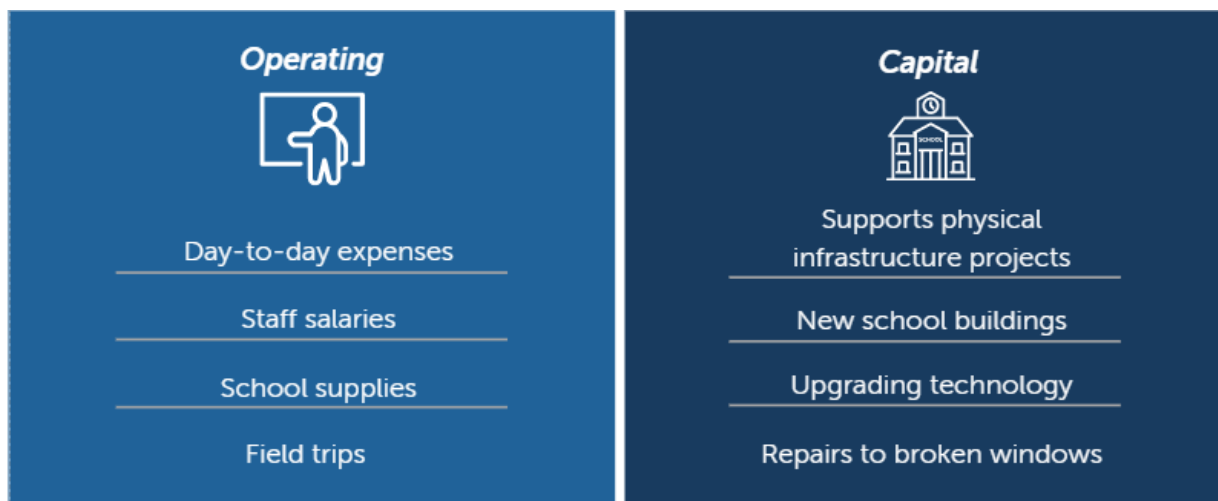


The District has provided some information about how LEAs are allocating and spending their ESSER funds, though there is still a lot of information that the public and policymakers do not know. The [LEA ESSER Dashboard](#), created by OSSE, provides some visual information about how DCPS and public charter LEAs have allocated their funds, but lacks important functions (such as allowing users to make comparisons by LEA, ward, or school type) and allocation and spending information at the school level.

The American Rescue Plan Act (ARPA) of 2021 gave DC the largest package of ESSER funds, providing \$386 million in ESSER III funds to help OSSE and LEAs safely reopen schools and make multi-year investments in academic and health supports for students. [ARPA includes provisions](#) to ensure the District does not supplant existing education spending with federal dollars and to protect schools with majority Black and brown students and students from families with low incomes. These rules set a historic precedent for school funding equity by explicitly requiring states and school districts to use fiscal recovery strategies that are not at the expense of low-income children's educational futures.

With ESSER I-III dollars nearing their expiration dates in 2023 and 2024, it is troubling that the District still lacks a detailed picture of ESSER spending. More importantly, some data show that several schools in DCPS used these one-time dollars to fund needed, recurring staff positions. These schools will face potential "fiscal cliffs" in future budgets if DC policymakers and DCPS fail to set a long-term vision and roadmap to adequately and equitably fund schools once one-time dollars expire.

Operating Funds vs Capital Funds: What's the Difference?



Operating funds are dollars that schools use to pay for day-to-day expenses, such as the salaries of teachers, principals, custodians, and other staff, school supplies, field trips, and more. Policymakers provide these funds through DC Operating Budget.

Capital funds support projects like renovations for existing schools, new school building construction, repairs to broken windows or dilapidated playgrounds, upgrades to classroom technology infrastructure, and more. Policymakers fund these projects through the DC Capital Budget, which sets funding for projects through a six-year plan. Capital projects are often long-term and financed by the local government.

The District funds capital projects for DCPS and public charter schools differently, which is discussed later in this guide (*See the sections on how DCPS and public charter LEAs fund their schools*).



The Uniform Per Student Funding Formula: DC's Tool for Funding Public Schools

DC funds all public schools through the Uniform Per Student Funding Formula (UPSFF), which allocates money for each student and with adjustments depending on their needs. The District established the UPSFF in 1996 following the DC Council passing a law that mandated the government fund traditional and public charter schools through the same funding formula. The formula only governs local operating dollars that the District allocates to DCPS and public charter schools, not federal or private funding nor capital costs.

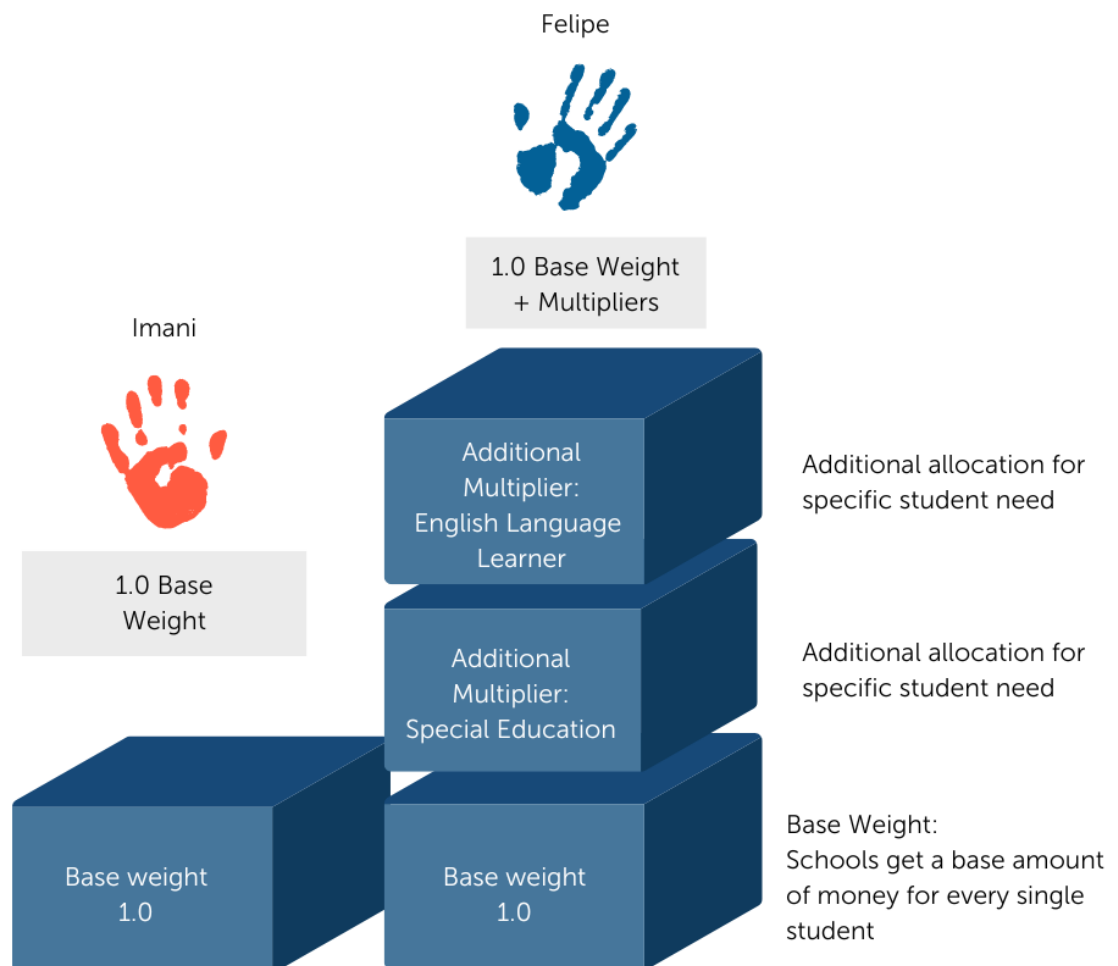
The District provides funding to schools on a per student basis with additional funding for certain grade levels, students with special needs or designated “at risk,” and English language learners. The UPSFF is made up of several parts, including a foundation level and weights that adjust the base per-student funding based on various factors (*Figure 3, pg 7*). Each of these parts generate funding for DCPS and public charter LEAs.

- **Foundation level:** The foundation level is the per-student amount DC schools need to provide basic, general education services.
- **Grade-level weights:** The foundation level is multiplied against grade-level weights to account for differences in educational resources that schools need to provide a general education to students at different grade levels.
- **Supplemental weights based on student characteristics:** The foundation level is multiplied against supplemental weights to account for the added costs of serving students who are designated “at risk” of academic failure, students with disabilities, and students who are English Language Learners (ELL). Students are designated “at risk” if their families receive food or income assistance through SNAP or TANF, experience homelessness, are in the foster care system, or exceed the typical age in high school.

- **Other supplemental weights and add-ons:** The UPSFF includes additional weights for residential public charter schools that provide room and board to students, residential special education public charter schools, DCPS special education schools, summer school for students receiving special education services, and special education compliance and attorney fees. The formula also includes a per-student facilities allotment for public charter LEAs to finance buildings, which is discussed later in this guide (*See section on how Public Charter LEAs Fund Their Schools*).

FIGURE 3.


How Local Education Agencies Receive Funding On a Per-Student Basis



The Mayor has the greatest influence over setting the UPSFF level (*Figure 4*). While both the Mayor and DC Council may propose increases, decreases, or no changes to the formula, the Mayor's budget comes out first and the Council rarely makes substantial changes to the UPSFF proposal. The Deputy Mayor for Education (DME) is the Mayor's closest advisor on public education matters in DC. The DME oversees all public education agencies in the District and works closely with the Mayor to develop proposed changes to the formula. The DCPS Chancellor, who is appointed by the Mayor, has authority over setting individual DC Public School budgets, which is discussed later in this guide. Other public education agencies do not have any authority to adjust the UPSFF (*See Appendix A for descriptions of relevant DC public education agencies*).

FIGURE 4.

WHO DETERMINES UPSFF FUNDING FOR PUBLIC SCHOOLS IN DC?	
DC Official or Agency	Influence Level
The Mayor	High
Deputy Mayor of Education	High
DC Council	Moderate
DCPS Chancellor	None
Office of the State Superintendent of Education	None
DC State Board of Education	None
DC Public Charter School Board	None



Use Your Voice!

- Urge the Mayor and DC Council to ensure annual adjustments to the UPSFF keep up with rising education costs and student needs.
- Write letters to, or schedule meetings with, the Mayor and DC Councilmembers and/or their staff.
- Testify about the harms of inadequate UPSFF increases at DC Council hearings.
- Attend or watch recordings of the UPSFF Working Group meetings, and follow the progress of new adequacy studies.

A Bit of UPSFF History You Should Know

The first UPSFF foundation level was based on a “basket” of educational goods and services that DC government officials, education experts, and advocates identified as being necessary to providing a general education to all public school students. This basket was made up of nine categories of general education services (*Figure 5*).

FIGURE 5.

9 Elements of UPSFF



The District has not revised or updated this basket of goods since establishing the UPSFF. However, the DME has conducted two studies—one in 2013 and another in 2020—to assess whether the foundation level and supplemental weights are adequate for providing a quality education in DC. DC policymakers have never provided funding at the levels recommended in the 2013 Adequacy Study. More recently, the Mayor implemented a [few recommendations](#) from the 2020–21 UPSFF Working Group, which OSSE is required to convene every two years. These recommendations included increasing funding for over-age high school students and splitting the English Language Learner (ELL) weight into two different weights to account for the different needs of elementary and secondary ELL students.

Due to a law adopted by the Mayor and DC Council in the fiscal year (FY) 2023 budget process, the DME is additionally required to conduct an adequacy study every five years starting in 2023 and make recommendations for formula adjustments as needed.

Other Ways the District Funnel Money to Schools

The District provides resources to students and schools through other District agencies' budgets. For example, the District funds school nurses through the Department of Health's budget and funds crossing guards through the Department of Transportation's budget. Other examples:

- The Department of Behavioral Health funds and assigns school-based behavioral health clinicians to DCPS and public charter schools. These clinicians are not the same as the social workers and psychologists LEAs hire with their UPSFF funding.
- The Office of the Chief Technology Officer provides some technology support services to DCPS.
- The Office of the Attorney General provides some legal services to DCPS, such as those stemming from a special education lawsuit or claim.



How DCPS Funds its Schools

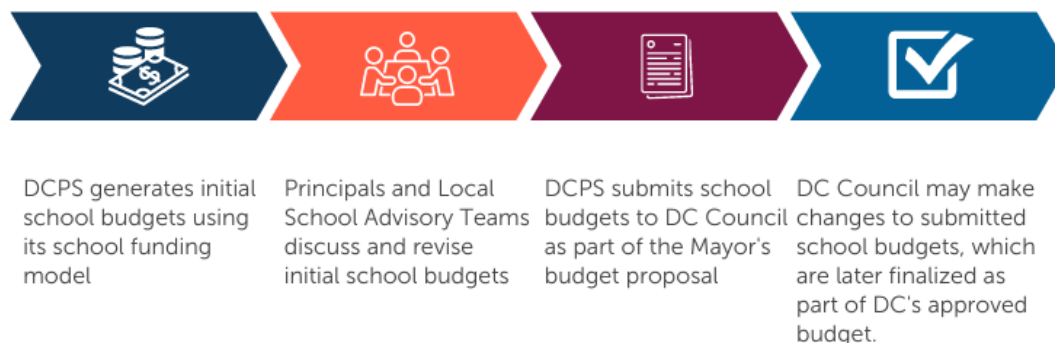
On December 20, 2022, the DC Council approved a new law, the Schools First in Budgeting Amendment Act of 2021 (Schools First), that aims to protect individual DC public school budgets from year-to-year budget reductions. The law instructs DCPS to change how it funds individual school budgets by requiring DCPS to give schools at least their prior year budget, with some exceptions. The law also instructs DCPS to make incremental increases to the budget to keep up with some, but not all, rising costs of educating students. Notably, the law limits instances in which DCPS would be justified in reducing funding or full-time equivalent staff. This is in response to many schools routinely being forced to cut staff even if their enrollment did not decline or declined by very few students. The Council passed an emergency version of the bill so that the changes could go into immediate effect. However, it is unclear whether DCPS will comply with the Schools First law in the FY 2024 budget cycle.

While the Schools First law assumes a positive impact on school budgets, there are many unknowns and the potential for unintended consequences. DC residents should monitor the implementation of this law closely.

DCPS is the District's traditional public system, the largest LEA, and serves students in 116 schools. The District provides all local, operating funds to DCPS through the UPSFF. To determine the school system's UPSFF funding, the DME projects DCPS's enrollment by grade level and student characteristics for the coming year. Once the DME finalizes its projections, the enrollment numbers are multiplied by the UPSFF foundation level, grade-level weights, and supplemental weights to generate DCPS's local fund budget. The District then allocates this funding to DCPS, and the agency uses a separate funding model to calculate initial, or projected, budgets for individual schools (*Figure 6, pg 12*).

FIGURE 6.

How Individual DC Public School Budgets are Developed



The DCPS Chancellor is responsible for allocating the school system's UPSFF funding. The Chancellor allocates most of the agency's formula funding directly to schools while allocating the agency's remaining funds to central office, which is comprised of two core functional areas: administrative staff responsible for centralized operational tasks to run the school system and school supports that are budgeted outside of individual school budgets (*Table 1*). The way in which DCPS categorizes expenses in central office and school supports has long been the subject of public oversight and budget debates. Some Councilmembers and advocates have [raised concerns](#) that the DCPS both spends too much on what it categorizes as central office functions and also substantially understates the size of the central office budget by categorizing central office staff as school support.

TABLE 1.

DCPS Funding Categories Defined and Operating Dollars Allocated <i>Operating Dollars Allocated, as a Percentage of DCPS FY 2021 Approved Gross Budget</i>	
Category	Description
Local Schools [84 percent of operating dollars]	All staff, services, and materials directly in a school's budget (e.g. principals, classroom teachers, and supplies).
Central Office [16 percent of operating dollars]	
<i>Centralized Operations</i> [3 percent of operating dollars]	Budget management, oversight, and centralized administration for the school district (e.g., The Office of Elementary Schools that supports early childhood and elementary leaders, teachers, and programming).
<i>School Support</i> [13 percent of operating dollars]	All staff, services, and materials that are budgeted centrally but directly support schools (e.g., food services, security guards, and substitute teachers).

Source: DCFPI's analysis of DC Council Budget Office data provided by Mary Levy on June 2, 2021.

Once DCPS develops the initial school budgets, it sends those budgets to schools and the principal and [Local School Advisory Teams](#) (LSAT)—groups of elected and appointed members that advise the principal on school improvement plans, budget proposals, and other important matters. Principals and LSATs have a short window to discuss and revise their budgets based on their school's needs. The Mayor considers LSAT's proposals in her proposed budget that she submits to the DC Council, typically in March. The DC Council may make increases or other changes to schools' budgets based on the feedback they receive from the public. Otherwise, school budgets are approved by the Council and later signed into law or vetoed by the Mayor.

DC Public Schools Budget Timeline

This is the general timeline in which DCPS develops school budgets, but timing may vary.

November: DCPS hosts public hearing on budgets for upcoming fiscal year.

November-January: DCPS submits agency budget request to Mayor and works with Mayor's team to develop initial school budgets.

Early-to-mid February: DCPS publishes initial school budgets to its website. The Mayor may announce proposed increases to the UPSFF ahead of DCPS making school budgets public.

Late-February: Principals and LSATs typically have 10 school days to discuss and revise initial budgets.

Early March: Schools submit budgets to DCPS, DCPS may approve or deny proposed changes (including requests for additional funding or reallocation of resources).

Early-to-mid March: DCPS budgets are included in the proposed budget that the Mayor submits to the DC Council and are referred to as submitted budgets.



Use Your Voice!

- Join your school's LSAT or get involved with the DC LSAT Collective.
- Attend your ward education council meetings.
- Become familiar with the DCPS budget process, timeline, and model.
- Request meetings with Councilmembers or their staff.
- Testify about budget needs at DCPS and DC Council hearings.
- Organize walkarounds at the John A. Wilson Building to drop in on Councilmembers or their staff.
- Flag concerns at relevant DC State Board of Education hearings.

The DCPS Budget Model Explained

DCPS funds each of its schools using a school funding model, which it updated in School Year (SY) 2022-23. The three primary goals of this updated model are to increase transparency, equity, and provide year-over-year funding stability, according to DCPS. (The funding model is new and should be rigorously evaluated by DCPS and policymakers to determine if it meets its intended goals; the evaluation should include engagement with schools and families to include their perspectives.)

Policymakers designed the updated model to give principals and LSATs more discretion over spending decisions. The new model reduces the number of positions that schools are required to have, moving away from the former Comprehensive Staffing Model that allocated funding to schools based on enrollment and staffing requirements. The updated model combines

- 1) A student-based budgeting (SBB) formula,
- 2) Limited staff-based allocations,
- 3) Program grants, and
- 4) Stability funding.

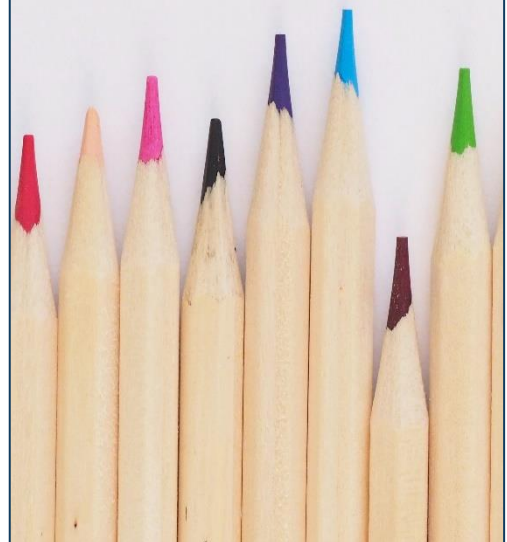
Together, these parts generate an individual school's budget.

Each part of the model is explained below. To understand the model, it is important to note how DCPS categorizes the funding that it provides to schools. Each category relates to different parts of the model.

- **Enrollment-based funds:** Money that is based on the projected student enrollment for the upcoming school year and makes up most of the funding that DCPS allocates to schools. This funding covers staff positions and some non-personnel services (NPS).
- **Targeted support funds:** Money that schools must use to provide additional supports to specific populations, such as students designated "at-risk" of academic failure, ELL students, and students receiving special education services. This funding also includes funding for education campuses—where grades K-8 are served in one building—and early learning centers for PK3 & 4

DCPS Uses Salary Averages to Build School Budgets

DCPS builds individual school budgets using an average teacher salary that includes a base salary, benefits, performance-based pay, and bonuses. The average teacher salary also includes costs of substitute teachers and fingerprinting and drug testing—functions that are one-time and/or managed centrally, yet annually charged to individual schools. Residents should note that publicly available information about school budgets do not reflect actual teacher compensation or other actual costs.



students. Supplemental federal grant funding that some schools qualify for is included in this category as well.

- **Stability funding:** Money that DCPS provides to stabilize school budgets as schools experience enrollment fluctuations. By law, DCPS is required to give schools at least 95 percent of their previous year's budget. Due to the pandemic's outsized negative effect on student enrollment, particularly in the early grades, DCPS is providing additional stability funding beyond what is required by the law in SY 2022-23.

Student-Based Budgeting Drives Enrollment-Based Funds

DCPS determines schools' enrollment-based funding primarily through a new [SBB](#) formula that allocates dollars to schools based on the number of projected students, where students are funded through a base weight and additional supplemental weights based on student and school characteristics (*Table 2*). Note that the SBB formula also generates some of the targeted support funding for schools, with the remainder of targeted support funding coming from program grants discussed in sub-sections below.

TABLE 2.

DCPS's New Funding Model Incorporates Student-Based Budgeting

Category	Description	Weight	Per-Student \$ Amount
Base amount	Funding schools get for every single student, regardless of characteristics	1.0	\$5,973
Early Childhood Education	Funding schools receive for each PK3 & 4 student	0.3	\$1,792
Early Learning Center	Funding schools only serving PK3 & 4 receive for each student they serve	0.85	\$5,077
K-8 Education Campus	Funding for schools that serve K-8 students in the same building	0.25	\$1,493
Special Education Campus	Funding for schools that only serve students receiving special education services	0.45	\$2,688
Special Education	Funding schools receive for each student receiving special education services	0.3	\$1,792
English Language Learner	Funding schools receive for each student designated as an ELL	0.3	\$1,792
"At-Risk" greater than 40%	Funding that schools that are more than 40% "at-risk" receive per "at-risk" student	0.2	\$1,195
"At-Risk" greater than 70% (middle and high school grades only)	Funding that schools that are more than 70% "at-risk" receive per "at-risk" student	0.2	\$1,195

Note: DCPS allocates the majority of schools' "at-risk" funds through the UPSFF "at-risk" program grant. The "at-risk" weights in this chart reflect the new "at-risk" concentration weights that DCPS added to provide even more "at-risk" dollars to schools with high percentages of "at-risk" students and are funded outside of the UPSFF "at-risk" grant.
Source: DCPS, "[Student Based Funds](#)," DCPSBudget.com

DCPS determines a school's SBB funding by multiplying different weights by the base (like how the District multiplies different weights by the UPSFF foundation level). The amounts from this process are then multiplied by the number of students that meet the weight's

criteria to calculate the total SBB amount that DCPS allocates to a school for a particular weight. Figure 7 reflects a scenario of how DCPS would determine the SBB portion of a 600 student, K-8 school's budget.

FIGURE 7.

How the SBB Would Work for a Hypothetical DCPS K-8 School Serving 600 Students				
Base	Weight	Number of Students	Total Base Dollars	
\$5,973	X 1.0	X 600	= \$3,600,000	
K-8 Campus	Weight	Number of Students	Total Supplemental Dollars	
\$1,493	X 0.25	X 600	= \$224,000	
ELL	Weight	Number of Students	Total Supplemental Dollars	
\$1,792	X 0.3	X 100	= \$54,000	
Special Education	Weight	Number of Students	Total Supplemental Dollars	
\$1,792	X 0.3	X 50	= \$27,000	
Total SBB Dollars			= \$3,900,000	

The Budget Model Requires Schools to Fund Certain Positions

The updated model mandates schools to employ certain positions at a specified staff-to-student ratio, known as staff-based allocations. This helps ensure that “essential services, such as special education and English language instruction,” are available at every school that needs these resources. Some allocations are for select schools, while DCPS provides a general mandate for staff-based allocations that applies to all schools (*Table 3, pg 17*). Note that there are some exceptions to these allocations. Residents can read more about these exceptions on [the DCPS budget website](#).

TABLE 3.

The Updated DCPS Budget Model Includes a Limited Number of Staff-Based Allocations

Staff Position or Category	Ratio
Principal	1 per school
Early Childhood Education	1 teacher and 1 aide: 16 PK3 students 1 teacher and 1 aide: 20 PK4 students 1 teacher and 1 aide: 17 mixed age PK students
English Language Learners	1 teacher: 22 ELL students 0.5 teacher: 11-16 ELL students
Special Education Staff	Allocated based on programmatic need
School Counselors	1 counselor: 400 middle school students 1 counselor: 250 high school students
Librarian	1 per school
Psychologists and Social Workers	Allocated based on programmatic need
Custodial Staff	1 Foreman per school 1 RW-5 per school 1 RW-3 per school
Source: DCPS, " Staffing Ratio Allocations ," DCPSBudget.com	

Targeted Supports Through Program Grants

DCPS allocates more funding to schools via [program grants](#). Some of these grants go to all schools, such as for office support and UPSFF “at-risk” program. DCPS also provides grants to select schools, such as dual language or international baccalaureate schools. It also allocates federal Title I grants for which select schools are eligible.

Importantly, DCPS allocates most of an eligible school’s “at-risk” funding through the UPSFF “at-risk” program grant. Schools serving higher percentages of “at-risk” students receive additional funding outside of this grant via the SBB formula discussed above. By law, DCPS is required to allocate 90 percent of the “at-risk” funding it receives from the UPSFF directly to schools. Yet, DCPS has [regularly violated](#) this law without consequence, shortchanging students from families with low incomes who are mostly Black and brown.

Stability Funding

To limit fluctuations in school budgets from year to year, DCPS provides additional stability funds. In FY 2023, DCPS provided four different types of stability funding. Two of the four stability funds are part of the new budget model and recurring. The other two sources are temporary, short-term responses to the pandemic and its effects on enrollment and student needs.

- **Stabilization funds (recurring):** These funds ensure that schools receive no less than 95 percent of their prior year’s total funding, as mandated by law. DCPS has [not always](#) followed the law.
- **Safety net funds (recurring):** These funds ensure that schools with insufficient enrollment-based funds can still provide a baseline of services or positions (namely those in the staff-based allocation).

- **Mayor's Pandemic Recovery Funds (one-time):** These funds ensured that in SY 2022-23, schools' initial budget allocations were no less than the prior year's submitted budgets (the budgets that are submitted to the Council as part of the Mayor's proposed budget). The Mayor has committed to providing these funds through SY 2023-24.
- **Hold Harmless Funds (one-time):** These funds ensured that some schools in SY 2022-23 had similar levels of staffing and programming as the year prior. No commitment has been made to continue these funds in future school years.

Residents can view individual school budgets on the [DCPS budget website](#). DCPS provides [school budget worksheets](#) and has a [data visualization tool](#) that residents can use to learn more about how DCPS allocates funding to schools.

DCPS Facilities Are Funded through DC's Capital Budget

DCPS school facilities are not funded through the UPSFF. New school construction and modernizations, or renovations, are funded through DC's six-year Capital Improvement Plan (CIP). In addition, the District relies on a [Public Education Master Facilities Plan](#) to manage the modernization of DCPS facilities, and it is meant to influence the planning and funding of capital projects in the CIP.

The District owns and controls all DCPS school buildings. The Department of General Services manages major repairs and renovations for DCPS school buildings. Maintenance services include functions such as maintaining cooling and heating systems, roof repair, plumbing repair, and other work to keep school buildings safe for students.



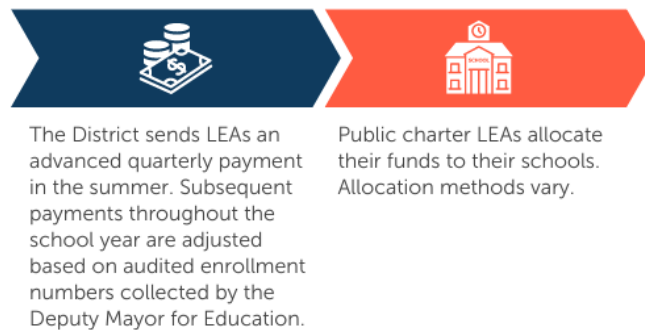
How Public Charter LEAs Fund Their Schools

DC's 68 public charter LEAs—-independent, non-profit organizations that serve students across 133 school campuses—has an entirely different and simpler funding model than DCPS. Each LEA has the authority to allocate its UPSFF funding to its schools in the manner it chooses. There is no uniform funding formula that determines individual public charter school budget allocations. And, while the [DC Public Charter School Board \(PCSB\)](#) is responsible for overseeing public charter LEAs, it does not have any budgetary authority over the LEAs' local, federal, or private funding.


Public charter LEAs are funded based on their audited, or actual, enrollment. The DME works with LEAs to project their enrollment for an upcoming school year. Unlike with DCPS, public charter LEAs do not receive one large lump sum of UPSFF funds. The District makes quarterly payments to each LEA and those payments are adjusted up or down based on each LEA's audited enrollment. LEAs receive an advanced payment in July, while the remaining payments are made in October, January, and April (*Figure 8*).

FIGURE 8.

How Public Charter LEAs Allocate Funding to Their Schools



DC residents can learn more about public charter school budgets and other financial matters through the PCSB's "[Transparency Hub](#)." Note that public charter LEAs have not been historically subjected to the same data transparency laws as DCPS and other government agencies. However, improvements to transparency are on the horizon. In 2024, the District will publish reports on DCPS and public charter LEA finances using common reporting metrics. This should help policymakers and DC residents better grasp how both sectors compare in leveraging billions of public dollars to educate DC students.



Use Your Voice!

- Talk with your school's leadership team about budget issues.
- Testify about budget needs at PCSB meetings.
- Request meetings with Councilmembers or their staff.
- Organize walkarounds at the John A. Wilson Building.
- Testify about budget needs at DC Council hearings.
- Flag concerns at relevant DC State Board of Education hearings.

Public Charter LEAs Finance Their Own Facilities

Public charter LEAs are responsible for purchasing their own facilities. They are also responsible for paying for maintenance or renovations. Some LEAs lease buildings from DCPS, but most purchase or lease facilities through the private market. The District provides some financial support to LEAs via a per-student facility allowance included in the UPSFF. This allowance is based roughly on how much the District spends per student on DCPS's capital costs. Additionally, the [Office of Public Charter School Financing and Support](#) helps LEAs leverage their facilities allowance to secure additional capital financing support through the private market and other financing resources. The office also helps LEAs finance the capital costs of renovating former DCPS facilities and commercial buildings that LEAs occupy.

Appendix A. Relevant Public Education Agencies in DC

[Deputy Mayor of Education \(DME\)](#): The DME is responsible for developing and implementing the Mayor's vision for academic excellence and creating a high-quality education continuum from birth to 24 (from early childhood to K-12 to post-secondary and the workforce).

[Office of the State Superintendent of Education \(OSSE\)](#): OSSE is DC's state education agency and the District's liaison to the US Department of Education. OSSE oversees all federal education programs and related grants administered in the District.

[DC Public Charter School Board \(DC PCSB\)](#): DC PCSB is the sole authorizer of the District's public charter schools and is responsible for conducting oversight of all public charter operators and schools.

[District of Columbia Public Schools \(DCPS\)](#): DCPS is the largest LEA in the District and operates all the traditional public schools. DCPS is the "school system of right," meaning all students in DC have the right to attend their DCPS neighborhood school and the system must serve all eligible students who seek admission.

[Public Charter Schools](#): Public charter schools are funded publicly but operated independently. Public charter schools are free and open to all DC students. Each charter school operator is a non-profit corporation run by its own Board of Trustees and is considered an LEA under federal guidelines.

[DC State Board of Education](#): The State Board of Education is responsible for advising the State Superintendent of Education on educational matters, including standards and policies governing special, academic, vocational, charter and other schools; state objectives; and state regulations proposed by the Mayor or the State Superintendent of Education. The State Board is also responsible for approving state-level policies such as state academic standards, high school graduation requirements, standards for high school equivalence credentials, and more.

Appendix B. School Finance Resources

[DC Public School Budgets](#): Visit this website to learn more about DCPS' school budget model and to view individual school worksheets.

[DC Public Charter School Board Transparency Hub](#): Visit this website public charter school budgets, financial audits, "at-risk" spending plans, and more.

[OSSE COVID-19 Recovery Funding](#): Visit this website to learn more about the federal COVID-19 recovery relief that DC has received for public education.

[OSSE LEA ESSER Dashboard](#): Visit this website to see how LEAs have allocated and spent their ESSER funds.

[Office of the Chief Financial Officer Annual Budget Documents](#): Visit this website to view current and past operating and capital budgets for DCPS, public charter LEAs, and other relevant education agencies in the District.

Appendix C. Glossary

Adequacy: An approach to school funding based on the idea that the amount of funding schools receive should be based on some estimate of the cost of achieving the state’s educational goals.

Budget: The total amount of money available to be planned for each fiscal year. Budgets at the school level are determined by

Capital projects: Investments in buildings and infrastructure. These are usually funded through a bond or other one-time funds and budgeted for separately from operating costs.

Central Office: Oversees the DCPS system, including operational tasks such as human resources and procurement, and school supports that are budgeted outside of individual school budgets, including food service and substitute teachers.

Charter school: A public school that is managed by a nonprofit under agreements approved by the DC Public Charter School Board and commits to achieving specific educational objectives. While DC public schools are neighborhood-based, public charter schools are citywide and DC residents can apply to them through a lottery system.

English Language Learners (ELL): Students for whom English is not their native language. These students typically require supplementary English as a Second Language (ESL) certified support staff and are required to take additional ESL assessments.

Enrollment: The total number of students.

Fiscal year (FY): The annual period for an operating budget. In DC, the fiscal year begins October 1 and ends September 30—the same fiscal year followed by the federal government. Most states, including Maryland and Virginia, begin their fiscal years on July 1.

Initial budget: As part of the development of individual school budgets, DCPS generates initial school budgets each fall using its school funding model before they are revised by principals and Local School Advisory teams and submitted to the DC Council.

Intra-district funds: An accounting mechanism to track payments for services provided by one District agency on behalf of another District agency.

Local Education Agencies (LEAs): An organization that operates publicly funded schools, included DC Public Schools (DCPS) and more than 60 charter organizations.

Local School Advisory Teams (LSAT): groups of elected and appointed members that advise the principal on school improvement plans, budget proposals, and other important matters.

“School system of right:” In DC, this term refers to DCPS, the system in which every student has a guaranteed spot in their neighborhood school.

Schools First in Budgeting Amendment Act of 2021: Legislation approved by DC Council in 2022 that changes how DCPS funds individual school budgets.

Special Education: Programs that serve students with mental, physical, emotional, and behavioral disabilities. The major law governing special education is the federal Individuals with Disabilities Education Act, which guarantees a “free appropriate public education” to children with disabilities and mandates that, to the “maximum extent appropriate,” they be educated with their nondisabled peers in the “least restrictive environment.”

Staff-based allocations: The specified staff-to-student ratio for certain staff positions the DCPS budget model requires schools to employ, with the intention of ensuring essential services, such as special education and English language learning instruction, at every school that needs these resources. Some allocations are for select schools while others apply to all schools.

Submitted budget: As part of the development of individual school budgets, DCPS submits school budgets to the DC Council as part of the Mayor’s budget proposal each spring. The DC Council may make changes to submitted school budgets, which are later finalized as part of DC’s approved budget.